

# Economics

February 25, 2025

## Seeking diversification: Can Canada reduce its dependency on the US?

by Andrew Grantham andrew.grantham@cibc.com

Canada's export dependency with the US isn't just mathematically high, at roughly 75% it stands out as one of the most geographically concentrated export bases globally (Chart 1). Recent tariff threats have correctly brought this to attention and hastened calls for action to diversify. However, diversifying exports away from the US will firstly require a reversal of the recent trend which has seen more trade flow south of the border, and the reestablishment of trade links with customers in other countries and provinces. History shows that greater diversification can be achieved, but results will not be seen overnight.

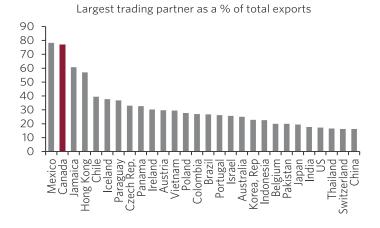
## Reversing the trend

Canada's large trade dependency with the US partly reflects a high level of concentration in two key areas – energy and autos. For energy exports this dependency will be maintained unless new oil pipelines flowing east are approved and laid. While recent tariff threats from the US appear to have improved enthusiasm for such pipelines, if there is progress it will take a number of years to come to fruition. For autos, the high dependency reflects the intertwined nature of the North American auto industry more generally, as cars and parts cross borders at different stages of construction. This means that the contribution of autos to GDP appears much larger when judged by a share of exports (3% of GDP) than production (less than 1%). This doesn't mean that the auto sector is not important, far from it. However, it's inclusion within the overall export picture does bias upwards Canada's overall trade dependency with the US.

When it comes to recent export trends, though, trade in autos or energy isn't the main concern. What's more worrying is that excluding those two areas of high dependency, the proportion of exports destined for countries other than the US has declined steadily over the past decade. Excluding autos and energy, export concentration to the US reached a low of 60% just over a decade ago, but that proportion has been climbing steadily since (Chart 2).

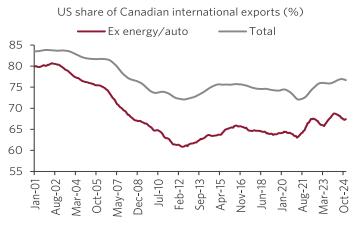
Certain industries that had previously made strong inroads to diversify have had much less success recently. Forestry, building



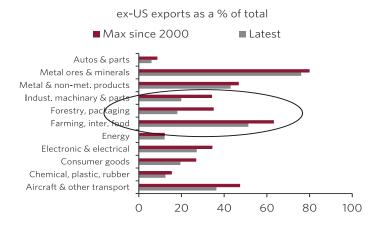


Source: World Bank, CIBC

## Chart 2: Exports excluding oil & autos have become more dependent on the US in past decade



Source: Statistics Canada, CIBC





Source: Statistics Canada, CIBC

packaging materials, as well as industrial machinery and parts, had seen ex-US exports approach 40% of the total at their peak. Now, they are back below 20% again (Chart 3). Almost two thirds of farming & intermediate foods exports had been sent to countries other than the US at their peak, but now that proportion is down to roughly 50%.

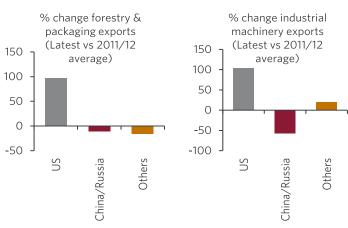
This worrying trend partly reflects a change in the global political landscape, and in particular frostier trade relations with China and sanctions placed on Russia. However, looking in detail at exports of forestry & packaging products and industrial machinery shows that these two countries can't fully explain the backstep Canadian exporters have made when it comes to ex-US trade. In the case of the former, exports to other countries (ex US, China and Russia) have also fallen, while for industrial machinery the growth in exports to such nations was tiny compared to the surge seen in US trade (Chart 4).

Of course the greater proportion of trade destined for the US today, compared with a decade ago, could partly reflect the fact that the American economy has outperformed other developed

Source: Statistics Canada, CIBC

economies. That growth in demand, combined with the obvious geographical advantage, has enabled companies that export to the US to scale up those deliveries.

However, this doesn't appear to be the only reason, and another contributing factors appears to be a decline in the number of trade links Canadian exporters have with other countries. Examining data on the proportion of companies who export (rather than the value of the goods themselves) shows that between 2006 and 2020 roughly 85% of exporters sent goods to the US and approximately the same proportion had links to at least one other country (Chart 5). Unfortunately, the proportion trading with at least one other country has fallen below 70% recently. The number of companies exporting to both Asia and Europe is at the lowest in more than 20 years (Chart 6). So for some companies diversifying will require establishing new trade links, rather than just trying to scale up existing ones.



# Chart 4: China and Russia haven't been the only reason for ex-USChart 6:trade weaknessand Asia

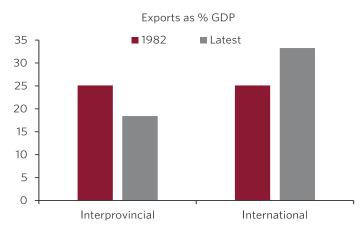
Chart 6: 20-year low in the number of companies exporting to Europe and Asia



Source: Statistics Canada, CIBC

Source: Statistics Canada, CIBC

## Chart 7: Interprovincial trade has slipped while international exports have risen as a share of GDP



Source: Statistics Canada, CIBC

## A time for self-reflection

Reducing the dependance of Canadian exports on US demand doesn't just mean diversifying to other countries. It can also mean trying to improve interprovincial trade flows. While that's a laudable goal, our upcoming research will show that reducing interprovincial barriers might not be quite as large a boost to overall GDP as others have suggested.

True, back in the early 1980's interprovincial trade and international trade were roughly equal as a proportion of GDP. However, while exports to other countries has risen as a share of the economy, trade between provinces has fallen by a similar amount (Chart 7). But some of that shift reflects the role of imports, including those from China and other emerging markets, in supplanting Canadian production in consumer goods like clothing, and the rising share of Canadian goods sector activity in industrial sectors like energy where trade is oriented north-south. Without a major reorientation, the composition of our current industrial mix may now be less amenable to an expanded role for east-west trade within the country.

#### Seeking diversification

The need to diversify and become less reliant on US demand is obvious, but doing so will be difficult. Some companies cannot just try to scale up exports to other countries, but rather need to establish/reestablish relationships in other countries. Increased interprovincial trade could play some role in reducing our dependance on US demand, but the scale of such opportunities is likely constrained by both geographic realities and our industrial mix. The good news is that, particularly on an individual sector basis, we have been able to achieve greater trade diversification before. We need to replicate that prior success across the economy more broadly.

#### Contacts:

Avery Shenfeld avery.shenfeld@cibc.com Benjamin Tal benjamin.tal@cibc.com Andrew Grantham andrew.grantham@cibc.com

Ali Jaffery ali.jaffery@cibc.com Katherine Judge katherine.judge@cibc.com

CIBC Capital Markets PO Box 500 161 Bay Street, Brookfield Place Toronto, Canada, M5J 2S8 Bloomberg @ CIBC

economics.cibccm.com

CIBC Capital Markets is a trademark brand name under which Canadian Imperial Bank of Commerce ("CIBC"), its subsidiaries and affiliates (including, without limitation, CIBC World Markets Inc., CIBC World Markets Corp. and CIBC Capital Markets (Europe) S.A.) provide different products and services to our customers around the world. Products and/or services offered by CIBC include corporate lending services, foreign exchange, money market instruments, structured notes, interest rate products and OTC derivatives. CIBC's Foreign Exchange Disclosure Statement relating to guidelines contained in the FX Global Code can be found at www. cibccm.com/fxdisclosure. Other products and services, such as exchange-traded equity and equity options, fixed income securities and futures execution of Canadian securities, are offered through directly or indirectly held subsidiaries of CIBC as indicated below.

#### Distribution

This report is written by the economics team at CIBC Capital Markets and is not the product of a CIBC Capital Markets research department. This report is issued and approved for distribution: (a) in Canada, by CIBC World Markets Inc., a member of the Canadian Investment Regulatory Organization, the Toronto Stock Exchange, the TSX Venture Exchange and a Member of the Canadian Investor Protection Fund; and (b) in the United States, by either: (i) CIBC World Markets Inc. for distribution only to U.S. Major Institutional Investors ("MII") (as such term is defined in SEC Rule 15a-6) or (ii) CIBC World Markets Corp., a member of the Financial Industry Regulatory Authority. U.S. MIIs receiving this report from CIBC World Markets Inc. (the Canadian broker-dealer) are required to effect transactions (other than negotiating their terms) in securities discussed in the report through CIBC World Markets Corp. (the U.S. broker-dealer).

This report is provided, for informational purposes only, to institutional investor and retail clients of CIBC World Markets Inc. in Canada and does not constitute an offer or solicitation to buy or sell any securities discussed herein, including (without limitation) in any jurisdiction where such offer or solicitation would be prohibited.

The distribution of this report in the United Kingdom is being made only to, or directed only at, persons falling within one or more of the exemptions from the financial promotion regime in section 21 of the UK Financial Services and Markets Act 2000 (as amended) ("FSMA") including, without limitation, to the following:

- authorised firms under FSMA and certain other investment professionals falling within article 19 of the FSMA (Financial Promotion) Order 2005 ("FPO") and directors, officers and employees acting for such entities in relation to investment;
- high value entities falling within article 49 FPO and directors, officers and employees acting for such entities in relation to investment; and
- persons who receive this presentation outside the United Kingdom.

The distribution of this report to any other person in the United Kingdom is unauthorised and may contravene FSMA. No person falling outside such categories should treat this report as constituting a promotion to them or rely or act on it for any purposes whatsoever. This report is distributed solely to eligible counterparties or professional clients and not retail clients as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018.

For all other jurisdictions, this report is distributed solely to institutional clients and not retail clients as defined by the applicable securities legislation and regulation to which CIBC Capital Markets may be subject in any jurisdiction.

#### Miscallaneous

This report does not take into account the investment objectives, financial situation or specific needs of any particular client of CIBC. Before making an investment decision on the basis of any information contained in this report, the recipient should consider whether such information is appropriate given the recipient's particular investment needs, objectives and financial circumstances. CIBC suggests that, prior to acting on any information contained herein, you contact one of our client advisers in your jurisdiction to discuss your particular circumstances. Since the levels and bases of taxation can change, any reference in this report to the impact of taxation should not be construed as offering tax advice; as with any transaction having potential tax implications, clients should consult with their own tax advisors. Past performance is not a guarantee of future results.

The information and any statistical data contained herein were obtained from sources that we believe to be reliable, but we do not represent that they are accurate or complete, and they should not be relied upon as such. All estimates and opinions expressed herein constitute judgments as of the date of this report and are subject to change without notice.

This report may provide addresses of, or contain hyperlinks to, Internet web sites. CIBC has not reviewed the linked Internet web site of any third party and takes no responsibility for the contents thereof. Each such address or hyperlink is provided solely for the recipient's convenience and information, and the content of linked third-party web sites is not in any way incorporated into this document. Recipients who choose to access such third-party web sites or follow such hyperlinks do so at their own risk.

Unauthorized use, distribution, duplication or disclosure without the prior written permission of CIBC World Markets Inc. is prohibited by law and may result in prosecution.

CIBC Capital Markets and the CIBC Logo Design are trademarks of CIBC, used under license.